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Report of the Secretary-General

Part II: Administrative and statutory matters

(a) Financial situation of the Organization

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I. Financial situation of the Organization

1. The General Assembly at its nineteenth session (Gyeongju, Republic of Korea, 2011) approved a budget of EUR12,767,000 for the 2013 financial year [A/RES/603(XIX)]. The level of contributions to be received in 2013 from all of the Full, Associate and Affiliate Members was established at EUR12,188,000.

A. Estimated budgetary income and expenditure for 2013

2. Following the recommendation of the Nineteenth General Assembly (Gyeongju, Republic of Korea, October 2011) that care be taken to ensure that the programme of work and budget is executed according to the income received [A/RES/603(XIX)], the Secretary-General, in accordance with Provision 3.04 "Plan of Expenditure" of the Detailed Financial Provisions and with the practice in previous years, has prepared an "estimate of income and expenditure" for the financial year 2013 in the



light of the approved appropriations and forecast income, and taking into consideration the experience of previous financial years.

3. The following table establishes a comparison between income and approved appropriations and also provides at 31 March 2013 an estimate of income receivable, and limits expenditure to a level consistent with that amount. In this way, the result for the financial year would be in balance with the overall financial situation.

2013 INCOME AND EXPENDITURE PLAN

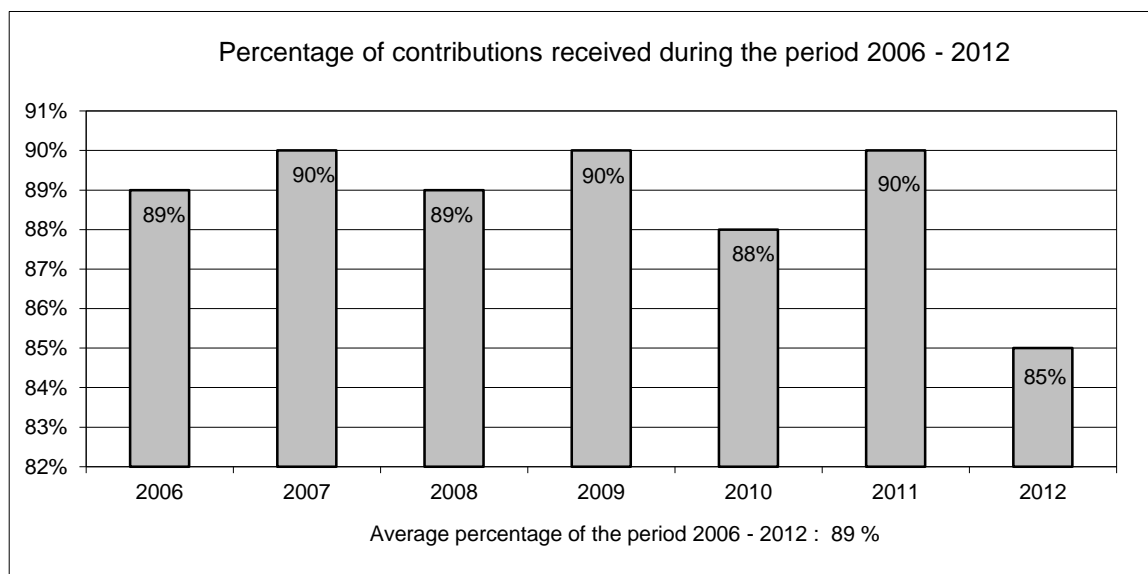
	<u>EUR</u> <u>INCOME AND APPROVED</u> <u>APPROPRIATIONS</u>	<u>EUR</u> <u>ESTIMATED INCOME</u> <u>AND EXPENDITURE PLAN</u>
<u>INCOME</u>	<u>12,767,000.00</u>	<u>12,092,000.00</u>
- Contributions of the Members (Full, Associate and Affiliate)	12,188,000.00	10,513,000.00
- Allocation from sundry income	329,000.00	329,000.00
- Allocation from Publications account	250,000.00	250,000.00
-Arrear contributions	--	1,000,000.00
<u>EXPENDITURE</u>	<u>12,767,000.00</u>	<u>12,092,000.00</u>
<u>RESULTS</u>	0.00	0.00

4. The forecasts of income receivable, the proposed level of expenditure and the result for the financial year are analysed below.

1. Income

5. Income from contributions likely to be received in the current financial year has been prudently estimated at EUR10,513,000, i.e., 86 per cent of total assessed contributions. This estimate is based on the average percentage of contributions received in the past seven years (see graph 1), brought up to date using information on income actually received as of 31 March 2013 and taking particularly into account the lower level of contributions in 2012 (85%).

GRAPH 1

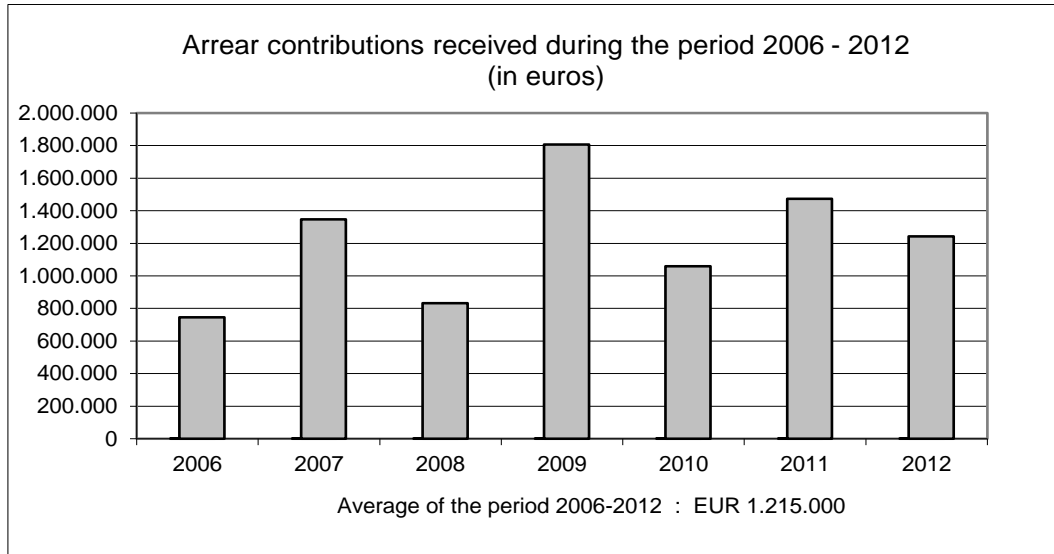


6. Budgetary allocations from the Sundry Income reserve and Publications account have been maintained at the level approved by the General Assembly so the budgetary income estimated for the financial year amounts to EUR12,092,000.

7. Income from contributions, including contribution arrears received, as of the date of this document amounts to 7.1 million euros. This amount is slightly higher than the contribution income received as of the same date in previous years.

8. Concerning income from arrear contributions, it has been cautiously estimated that an amount of around EUR1,000,000 could be received during 2013 based on the amount collected to date which is lower than the average level of collection of the past 7 years as shown in graph 2. The good performance over the past several years in terms of the prompt and on-time collection of contributions (an average rate of 89% over the period 2006-2012) is that of mechanically reducing – and this is a positive trend – the potential for the collection of arrears. Moreover, it should be kept in mind that those Members with arrears still outstanding are now mainly, though not exclusively, countries that have experienced in the past significant social or economic difficulties, sometimes combined with natural disasters. Therefore, despite the Secretariat's best efforts, and the good intentions of the Members concerned, many are simply not yet in a position to make a firm commitment to repay their contribution arrears or to adopt a suitable payment plan. The Secretariat will persist in its policy of encouraging those Members that are in arrears with their contributions to present proposals for the payment of their arrears at least in instalments.

GRAPH 2



2. Expenditure

9. Expenses in this financial year have been limited to EUR12,092,000 which corresponds to the estimated income and amounts to 95 per cent of the approved appropriations. Expenses committed to date amount to EUR11,230,000, which represents 93% of the planned expenditure for the current year, with the implementation level of non-staff costs at 73%. These high percentages of implementation relative to percentages in previous years at the same date (91% and 73% in 2012, and 87% and 52% in 2011) show the continued budgetary pressure in all the programmes, including the support programmes.

10. As for staff costs, the amount paid in the form of salaries during the first three months of the year was EUR2,097,000, spending similar amount for this concept in 2012 as a result of the cost containment policy through maintaining vacant staff posts. It should be noted that at the beginning of the year the Secretary-General decided to adjust the composition of the current Programme B07 – Risk and Crisis Management to incorporate it as a sub-programme of programme B01-Sustainable Development of Tourism and programmes B010-Information Resources and Archives and C04 Publications and E-Library have been merged into programme B05 now called Communications and Publications. The breakdown of appropriations for 2013 and the distribution of budgetary allocations by programme and section for 2013 of the established expenditure plan are shown in Annexes II and III.

B. Income and expenditure results at 31 March 2013

(in euros)

	Plan of Income and expenditure	Income and expenditure at 31/03/2013
BUDGETARY INCOME	12,092,000.00	7,675,630.90
Contributions of Members.....	10,513,000.00	6,734,010.91
Other income.....	579,000.00	579,000.00

Arrear contributions	1,000,000.00	362,619.99
EXPENDITURE	(12,092,000.00)	(11,229,654.81)
RESULTS	0.00	(3,554,023.91)

11. In regard to the payment of contributions, paragraph 12 of the Financing Rules attached to the Statutes stipulates the following:

"12. The Members of the Organization shall pay their contribution in the first month of the financial year for which it is due."

In compliance with the above rule, at 31 January 2013 contributions received from Members totalled EUR3,127,109.72, representing 26 per cent of the amount receivable from them (i.e., EUR12,188,000.00), compared with 24 per cent in 2012, and 24 per cent of the budget approved for 2013 (EUR12,767,000).

12. Income receipts at 31 March 2013 amount to EUR7,675,630.90 and represent 63% of the income estimates (EUR12,092,000) as shown in the plan of income and expenditure. The level of contribution receipts for the current year amounts to EUR6,734,010.91 representing 64% of the estimated contributions and is higher than that of the two preceding years for the same period (6.1 million in 2012 and 5.9 million in 2011). However, arrear contributions received to date (EUR362,619.99) are less than the average of the last two years. The following is a list of the Members that have paid arrears:

<u>FULL MEMBERS</u>	<u>Arrear contributions received</u>	
Azerbaijan	24,476.00	
Bangladesh	24,843.00	
Cambodia	15,012.57	
Cape Verde	90,000.00	
Ecuador	655.20	
Lao People's Democratic Republic	48,021.94	
Libya	59,623.00	
Uruguay	54,686.00	
Zambia	24,419.02	341,736.73
AFFILIATE MEMBERS		19,600.00
FORMER AFFILIATE MEMBERS		<u>1,283.26</u>
Total arrears received		<u>EUR362,619.99</u>

13. The implemented expenditure as of 31 March 2013 amounts to EUR11,229,654.81 out of which EUR2,770,037.89 have already been disbursed, furthermore EUR8,459,616.92 are already committed until year end, staff costs included.

14. Taking into account the expenditure implemented, the balance between income and expenditure shows a deficit of EUR3,554,023.91, even though current balance at treasury amounts to EUR4,905,593.01 if we only consider disbursements already carried out.

C. Voluntary contributions

15. As of the date of this document, the following euro-denominated voluntary contributions amounting to EUR16,916.70 have been received, as well as USD-denominated voluntary contributions amounting to USD337,567.00. A statement of voluntary contributions received in 2013 is shown in Annex IV.

D. Pensionable remuneration for staff in the Professional and higher categories

16. In line with the current procedure the scale of pensionable remuneration for staff in the Professional and higher categories is revised at the time that the net remunerations amounts (based salary plus post adjustment) of staff in the Professional and higher categories in New York are adjusted. As established by article 54(b) of the UNJSPF Regulations, this scale is adjusted with the same effective date and by the same percentage as the net remuneration increase. In accordance with this procedure, the ICSC Chair has promulgated the consequent revised scale of pensionable remuneration applicable to staff in the Professional and higher categories with effect as from 1 February 2013.

17. By virtue of Article 16 of the "Agreement between the United Nations and the World Tourism Organization" adopted on 23 December 2003, UNWTO agreed to accept the Statute of the International Civil Service Commission and to develop with the United Nations uniform standards of international employment.

II. IPSAS progress report and amendments to the Detailed Financial Rules (DFR)

18. In line with the progress made on the IPSAS project, an amended third draft is included as Addendum 1 to this document.

III. Actions to be taken by the Executive Council

19. The Executive Council is requested:

- (a) To take note of the level of collection of contributions from Members for the financial year 2013 as of 31 March 2013 amounting to EUR6,734,010.91, and also of the collection of contributions in arrears, amounting to EUR362,619.99;
- (b) To take note of the adjustments made by the SG on the structure of programmes for 2013;
- (c) To urge Members that have not yet complied with their financial obligations to take the necessary steps to pay their contributions for 2013 thereby averting delays that could hamper programme execution;
- (d) To take note of the budgetary pressures experienced by the Organization due to the zero nominal growth policy already followed for a period of four years, while noting with satisfaction the prudent financial management exercised by the Secretary-General;
- (e) To take note of the progress made on IPSAS implementation and of the special recognition given by the External Auditors to the work done in 2012 in the IPSAS project;

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- (f) To take note of the Secretary-General's comment in respect that the application of IPSAS 6, IPSAS 7 or IPSAS 8 to the operations of UNWTO may be delayed, until a final structure and relationship of the UNWTO and its separate entities ("satellites") is approved by the UNWTO General Assembly at a future time; and
 - (g) To approve the third set of draft amendments to the Detailed Financial Rules (DFR) necessary for their adaptation to IPSAS and to agree that the amended DFR will enter into force once IPSAS is operative, targeting 1 January 2014, except paragraphs 11 and 24 of the Annex I (Travel Guidelines) of the amended DFR which will enter into force once approved by the EC.

Annex I. Statement of contributions due from Full and Associate Members at 31 March 2013

BUDGETARY CONTRIBUTIONS / CONTRIBUTIONS BUDGÉTAIRES / CONTRIBUCIONES PRESUPUESTARIAS				
FULL MEMBERS MEMBRES EFFECTIFS MIEMBROS EFECTIVOS	ARREAR CONTRIBUTIONS ARRIÉRÉS DE CONTRIBUTIONS CONTRIBUCIONES ATRASADAS		CONTRIBUTIONS DUE CONTRIBUTIONS DUES CONTRIBUCIONES ADEUDADAS	TOTAL
	YEARS/ANNÉES	EUR	2013	EUR
	AÑOS	EUR	EUR	EUR
AFGHANISTAN-AFGANISTAN	81-87,89-08,10,12	677.938,77	25.340,00	703.278,77
ALBANIA-ALBANIE	-	0,00	2.000,00	2.000,00
ALGERIA-ALGÉRIE-ARGELIA	-	0,00	0,00	0,00
ANDORRA - ANDORRE	-	0,00	45.611,00	45.611,00
ANGOLA	07-08	26.767,30	30.407,00	57.174,30
ARGENTINA-ARGENTINE	-	0,00	0,00	0,00
ARMENIA-ARMÉNIE	-	0,00	30.407,00	30.407,00
AUSTRALIA - AUSTRALIE	-	0,00	133.622,00	133.622,00
AUSTRIA-AUTRICHE	-	0,00	202.718,00	202.718,00
AZERBAIJAN-AZERBAÏYÁN-AZERBAÏJAN	-	0,00	30.407,00	30.407,00
BAHAMAS	-	0,00	0,00	0,00
BANGLADESH (5)	-	0,00	25.340,00	25.340,00
BAHRAIN-BAHREIN-BAHREÏN	77-84,02,10	352.996,25	0,00	352.996,25
BELARUS-BÉLARUS-BELARÚS	-	0,00	0,00	0,00
BENIN - BÉNIN	12	24.843,00	25.340,00	50.183,00
BHUTAN-BHOUTAN-BHUTÁN	-	0,00	4.107,05	4.107,05
BOLIVIA-BOLIVIE	80-87, 89-98	450.323,99	25.340,00	475.663,99
BOSNIA AND HERZEGOVINA BOSNIE-HERZÉGOVINE BOSNIA Y HERZEGOVINA	-	0,00	0,00	0,00
BOTSWANA (2)	-	0,00	50.680,00	50.680,00
BRAZIL-BRÉSIL-BRASIL	-	0,00	192.582,00	192.582,00
BRUNEI DARUSSALAM / BRUNÉI DARUSSALAM	-	0,00	0,00	0,00
BULGARIA-BULGARIE	-	0,00	0,00	0,00
BURKINA FASO	02-04,11-12	102.124,46	25.340,00	127.464,46
BURUNDI	77-07,11-12	708.883,83	6.368,97	715.252,80
CAMBODIA-CAMBODGE- CAMBOYA	80-92	330.275,67	0,00	330.275,67
CAMEROON CAMEROUN CAMERUN	09-10	25.207,26	25.340,00	50.547,26
CAPE VERDE - CAP-VERT - CABO VERDE	07-12	115.462,00	20.271,00	135.733,00

FULL MEMBERS MEMBRES EFFECTIFS MIEMBROS EFECTIVOS	ARREAR CONTRIBUTIONS ARRIÉRÉS DE CONTRIBUTIONS CONTRIBUCIONES ATRASADAS		CONTRIBUTIONS DUE CONTRIBUTIONS DUES CONTRIBUCIONES ADEUDADAS	TOTAL
	YEARS/ANNÉES	EUR	2013	EUR
	AÑOS		EUR	
CENTRAL AFRICAN REPUBLIC RÉPUBLIQUE CENTRAFRICAINE REPUBLICA CENTROAFRICANA	06-12	152.448,00	25.340,00	177.788,00
CHAD-TCHAD	12	24.836,56	25.340,00	50.176,56
CHILE-CHILI	-	0,00	101.358,00	101.358,00
CHINA-CHINE	-	0,00	0,00	0,00
COLOMBIA-COLOMBIE (3)	-	0,00	0,00	0,00
CONGO	92-08,12	377.021,67	25.340,00	402.361,67
COSTA RICA	-	0,00	0,00	0,00
CÔTE D'IVOIRE	05-07,11	80.514,00	25.340,00	105.854,00
CROATIA-CROATIE-CROACIA	-	0,00	121.631,00	121.631,00
CUBA	-	0,00	0,00	0,00
CYPRUS-CHYPRE-CHIPRE	-	0,00	0,00	0,00
CZECH REPUBLIC RÉPUBLIQUE TCHÈQUE REPUBLICA CHECA	-	0,00	0,00	0,00
DEM. PEOPLE'S REP. OF KOREA RÉP. POP. DÉM. DE CORÉE REP. POP. DEM. DE COREA	12	14.327,86	25.340,00	39.667,86
DEM. REPUBLIC OF THE CONGO RÉPUBLIQUE DÉM. DU CONGO REPUBLICA DEM. DEL CONGO	91-96,98-00,02-06 08-12	387.093,26	25.340,00	412.433,26
DJIBOUTI	03-12	212.500,00	22.806,00	235.306,00
DOMINICAN REP.-RÉP. DOMINICAINE REPUBLICA DOMINICANA	-	0,00	0,00	0,00
ECUADOR-ÉQUATEUR	-	0,00	988,25	988,25
EGYPT-ÉGYPTE-EGIPTO (5)	-	0,00	0,00	0,00
EL SALVADOR	95-96	39.692,76	45.611,00	85.303,76
ERITREA, ÉRYTHRÉE	-	0,00	0,00	0,00
ETHIOPIA-ÉTHIOPIE-ETIOPIA	-	0,00	0,00	0,00
FUJI-FIDJI	-	0,00	0,00	0,00
FRANCE-FRANCIA	-	0,00	0,00	0,00
GABON (4)	12	49.193,80	50.680,00	99.873,80
GAMBIA-GAMBIE (5)	92-05,08-10,12	353.851,15	25.340,00	379.191,15
GEORGIA-GÉORGIE	-	0,00	0,00	0,00
GERMANY-ALLEMAGNE-ALEMANIA	-	0,00	0,00	0,00
GHANA	-	0,00	30.407,00	30.407,00
GREECE-GRÈCE-GRECIA	-	0,00	192.582,00	192.582,00
GUATEMALA	-	0,00	50.680,00	50.680,00

FULL MEMBERS MEMBRES EFFECTIFS MIEMBROS EFECTIVOS	ARREAR CONTRIBUTIONS ARRIÉRÉS DE CONTRIBUTIONS CONTRIBUCIONES ATRASADAS		CONTRIBUTIONS DUE CONTRIBUTIONS DUES CONTRIBUCIONES ADEUDADAS	TOTAL
	YEARS/ANNÉES	EUR	2013	EUR
	AÑOS		EUR	
GUINEA-GUINÉE	95-96,98-00,07,12	205.401,75	25.340,00	230.741,75
GUINEA-BISSAU-GUINÉE-BISSAU	92-96,99-12	398.636,55	25.340,00	423.976,55
EQUATORIAL GUINEA GUINÉE ÉQUATORIALE GUINEA ECUATORIAL	12	23.244,00	25.202,00	48.446,00
HAITI - HAÏTI	-	0,00	0,00	0,00
HONDURAS	-	0,00	23.314,11	23.314,11
HUNGARY-HONGRIE-HUNGRIA	-	0,00	121.631,00	121.631,00
INDIA-INDE	-	0,00	0,00	0,00
INDONESIA-INDONÉSIE (2)	-	0,00	0,00	0,00
IRAN, ISLAMIC REP. OF (1) IRAN, RÉPUBLIQUE ISLAMIQUE D' IRAN, REPUBLICA ISLAMICA DE	12	59.623,00	60.815,00	120.438,00
IRAQ	85-87,91-06,12	1.886.609,34	30.407,00	1.917.016,34
ISRAEL-ISRAËL	-	0,00	0,00	0,00
ITALY-ITALIE-ITALIA	-	0,00	0,00	0,00
JAMAICA-JAMAÏQUE	-	0,00	0,00	0,00
JAPAN-JAPON (2)	-	0,00	324.348,00	324.348,00
JORDAN-JORDANIE-JORDANIA	-	0,00	60.815,00	60.815,00
KAZAKHSTAN-KAZAJSTÁN	-	0,00	56.260,00	56.260,00
KENYA	-	0,00	30.268,53	30.268,53
KYRGYZSTAN-KIRGHIZISTAN KIRGUISTAN	95-10,12	394.462,89	25.340,00	419.802,89
KUWAIT-KOWEÏT	10	149.057,00	0,00	149.057,00
LAO PEOPLE'S DEM.REP. RÉPUBLIQUE POP. DÉM. LAO REP.DEM.POP.LAO	89-95,04	186.610,41	0,00	186.610,41
LEBANON-LIBAN-LIBANO	-	0,00	84.393,00	84.393,00
LESOTHO (2)	12	15.197,97	0,00	15.197,97
LIBYA - LIBYE - LIBIA	-	0,00	60.815,00	60.815,00
LITHUANIA-LITUANIE-LITUANIA	-	0,00	60.815,00	60.815,00
MACEDONIA, FORMER YUGOSLAVE REP. MACÉDOINE, EX-RÉP. YUGOSLAVE DE MACEDONIA, EX REP. YUGOSLAVA DE	10-12	89.216,00	30.407,00	119.623,00
MADAGASCAR	10,12	26.486,25	25.340,00	51.826,25
MALAYSIA-MALAISIE-MALASIA	-	0,00	0,00	0,00
MALAWI (4)	00,02,04-12	249.228,24	25.340,00	274.568,24
MALDIVES-MALDIVAS	-	0,00	0,00	0,00

FULL MEMBERS MEMBRES EFFECTIFS MIEMBROS EFECTIVOS	ARREAR CONTRIBUTIONS ARRIÉRÉS DE CONTRIBUTIONS CONTRIBUCIONES ATRASADAS		CONTRIBUTIONS DUE CONTRIBUTIONS DUES CONTRIBUCIONES ADEUDADAS	TOTAL
	YEARS/ANNÉES	EUR	2013	EUR
	AÑOS		EUR	
MALI	-	0,00	25.340,00	25.340,00
MALTA-MALTE	-	0,00	0,00	0,00
MAURITANIA-MAURITANIE	77-05,12	654.007,96	25.340,00	679.347,96
MAURITIUS-MAURICE-MAURICIO(5)	-	0,00	0,00	0,00
MEXICO-MEXIQUE	-	0,00	0,00	0,00
MONACO-MÓNACO	-	0,00	0,00	0,00
MONGOLIA-MONGOLIE	-	0,00	25.340,00	25.340,00
MONTENEGRO / MONTÉNÉGRO	-	0,00	30.407,00	30.407,00
MOROCCO-MAROC-MARRUECOS	12	91.125,00	97.959,00	189.084,00
MOZAMBIQUE	-	0,00	0,00	0,00
MYANMAR	1996-1999	72.891,21	0,00	72.891,21
NAMIBIA-NAMIBIE	08	44.358,00	11.358,36	55.716,36
NEPAL - NÉPAL	-	0,00	25.340,00	25.340,00
NETHERLANDS - PAYS-BAS - PAISES BAJOS	-	0,00	0,00	0,00
NICARAGUA	95,97-02,08	153.927,04	25.340,00	179.267,04
NIGER	82-87, 90-07,10-12	614.721,14	25.340,00	640.061,14
NIGERIA - NIGÉRIA	12	29.811,00	30.407,00	60.218,00
NORWAY - NORVÈGE - NORUEGA	-	0,00	0,00	0,00
OMAN - OMÁN	-	0,00	0,00	0,00
PAKISTAN (5)	08,10,12	61.372,24	30.407,00	91.779,24
PANAMA	-	0,00	0,00	0,00
PAPUA NEW GUINEA PAPOUASIE-NOUVELLE-GUINÉE PAPUA NUEVA GUINEA	08-12	118.448,00	25.340,00	143.788,00
PARAGUAY	-	0,00	5.340,00	5.340,00
PÉRU-PEROU	-	0,00	55.208,00	55.208,00
PHILIPPINES-FILIPINAS	-	0,00	489,68	489,68
POLAND-POLOGNE-POLONIA	-	0,00	0,00	0,00
PORTUGAL	-	0,00	0,00	0,00
QUATAR - QATAR	-	0,00	0,00	0,00
REPUBLIC OF KOREA RÉPUBLIQUE DE CORÉE REPUBLICA DE COREA	-	0,00	202.718,00	202.718,00
REPUBLIC OF MOLDOVA RÉPUBLIQUE DE MOLDOVA REPUBLICA DE MOLDOVA	-	0,00	25.340,00	25.340,00
ROMANIA-ROUMANIE-RUMANIA	-	0,00	60.815,00	60.815,00
RUSSIAN FEDERATION FEDERATION DE RUSSIE FEDERACION DE RUSIA	-	0,00	0,00	0,00
RWANDA	11-12	27.366,04	25.340,00	52.706,04
SAN MARINO - SAINT-MARIN	-	0,00	0,00	0,00

FULL MEMBERS MEMBRES EFFECTIFS MIEMBROS EFECTIVOS	ARREAR CONTRIBUTIONS ARRIÉRÉS DE CONTRIBUTIONS CONTRIBUCIONES ATRASADAS		CONTRIBUTIONS DUE CONTRIBUTIONS DUES CONTRIBUCIONES ADEUDADAS	TOTAL
	YEARS/ANNÉES	EUR	2013	EUR
	AÑOS		EUR	
SAO TOME-AND-PRINCIPE SAO TOMÉ-ET-PRINCIPE SANTO TOME Y PRINCIPE	86-12	560.291,65	20.271,00	580.562,65
SAUDI ARABIA-ARABIE SAOUDITE ARABIA SAUDITA	-	0,00	0,00	0,00
SÉNÉGAL-SENEGAL	12	24.843,00	25.340,00	50.183,00
SERBIA / SERBIE	-	0,00	0,00	0,00
SEYCHELLES	-	0,00	25.340,00	25.340,00
SIERRA LEONE - SIERRA LEONA	79-00,03-12	702.504,39	25.340,00	727.844,39
SLOVAKIA - SLOVAQUIE -ESLOVAQUIA	-	0,00	0,00	0,00
SLOVENIA-SLOVÉNIE-ESLOVENIA	-	0,00	0,00	0,00
SOUTH AFRICA - AFRIQUE DU SUD- SUDAFRICA (2)	-	0,00	152.038,00	152.038,00
SPAIN-ESPAGNE-ESPAÑA	-	0,00	324.348,00	324.348,00
SRI LANKA	-	0,00	0,00	0,00
SUDAN-SOUDAN	84-86,89-03,06-08,12	482.282,92	25.340,00	507.622,92
SWAZILAND - SWAZILANDIA	-	0,00	0,00	0,00
SWITZERLAND-SUISSE-SUIZA	-	0,00	0,00	0,00
SYRIAN ARAB REPUBLIC RÉPUBLIQUE ARABE SYRIENNE REPUBLICA ARABE SIRIA	12	59.623,00	60.815,00	120.438,00
TAJIKISTAN / TAYIKISTÁN /TADJIKISTAN	-	0,00	25.340,00	25.340,00
THAILAND-THAÏLANDE-TAILANDIA	-	0,00	0,00	0,00
TIMOR-LESTE	11-12	1.022,68	22.806,00	23.828,68
TOGO	02-06	88.446,93	25.340,00	113.786,93
TUNISIA-TUNISIE-TUNEZ	-	0,00	60.815,00	60.815,00
TURKEY-TURQUIE-TURQUIA (1)	-	0,00	0,00	0,00
TURKMENISTAN - TUKMÉNISTAN	95-98,00-12	504.066,40	30.407,00	534.473,40
UCRANIA - UKRAINE	-	0,00	0,00	0,00
UGANDA-OUGANDA (5)	95-00,02-04,10-12	237.216,76	25.340,00	262.556,76
UNITED REP. OF TANZANIA (5) RÉPUBLIQUE-UNIE DE TANZANIE REPUBLICA UNIDA DE TANZANIA	10-12	51.521,84	30.407,00	81.928,84
URUGUAY	02-03,11	140.577,22	50.680,00	191.257,22
UZBEKISTAN-OUZBÉKISTAN	-	0,00	0,00	0,00
VANUATU	12	19.874,00	20.271,00	40.145,00
VENEZUELA	12	6.315,32	68.924,00	75.239,32

FULL MEMBERS MEMBRES EFFECTIFS MIEMBROS EFECTIVOS	ARREAR CONTRIBUTIONS ARRIÉRÉS DE CONTRIBUTIONS CONTRIBUCIONES ATRASADAS		CONTRIBUTIONS DUE CONTRIBUTIONS DUES CONTRIBUCIONES ADEUDADAS	TOTAL
	YEARS/ANNÉES	EUR	2013	EUR
	AÑOS		EUR	
	VIET NAM	-	0,00	35.165,00
YEMEN - YÉMEN	79-89,95	245.724,77	25.340,00	271.064,77
ZAMBIA-ZAMBIE	-	0,00	402,11	402,11
ZIMBABWE	0	0,00	25.340,00	25.340,00
Total Full Members Total Membres Effectifs Total Miembros Efectivos		13.182.413,50	4.650.113,06	17.832.526,56

ASSOCIATE MEMBERS MEMBRES ASSOCIÉS MIEMBROS ASOCIADOS	ARREAR CONTRIBUTIONS ARRIÉRÉS DE CONTRIBUTIONS CONTRIBUCIONES ATRASADAS		CONTRIBUTIONS DUE CONTRIBUTIONS DUES CONTRIBUCIONES ADEUDADAS	TOTAL
	YEARS / ANNÉES	EUR	2013	EUR
	AÑOS		EUR	
	ARUBA	11-12	44.718,00	22.806,00
MACAO	-	0,00	0,00	0,00
MADEIRA, MADERE	-	0,00	22.806,00	22.806,00
FLEMISH COMM. OF BELGIUM COMM. FLAMANDE DE BELGIQUE COMUNIDAD FLAMENCA BELGA	-	0,00	31.647,00	31.647,00
HONG KONG, CHINA	-	0,00	0,00	0,00
PUERTO RICO, PORTO RICO	10-12	67.077,00	22.806,00	89.883,00
Total Associate Members Total Membres associés Total Miembros Asociados		111.795,00	100.065,00	211.860,00

AFFILIATE MEMBERS MEMBRES AFFILIÉS MIEMBROS AFILIADOS	ARREAR CONTRIBUTIONS ARRIÉRÉS DE CONTRIBUTIONS CONTRIBUCIONES ATRASADAS		CONTRIBUTIONS DUE CONTRIBUTIONS DUES CONTRIBUCIONES ADEUDADAS	TOTAL
	YEARS / ANNÉES	EUR	2013	EUR
	AÑOS		EUR	
	Total Affiliate Members Total Membres affiliés Total Miembros Afiliados	01-12	305.619,70	315.695,15

FORMER MEMBERS ANCIENS MEMBRES EX-MIEMBROS	ARREAR CONTRIBUTIONS ARRIÉRÉS DE CONTRIBUTIONS CONTRIBUCIONES ATRASADAS		CONTRIBUTIONS DUE CONTRIBUTIONS DUES CONTRIBUCIONES ADEUDADAS	TOTAL
	YEARS / ANNÉES AÑOS	EUR	2013 EUR	EUR
	Total Former Full Members Total Anciens Membres effectifs Total Ex-Miembros Efectivos	79-99	1.612.695,15	0,00
Total Form Associate Members Total Anciens Membres associés Total Ex-Miembros Asociados	86	1.947,90	0,00	1.947,90
Total Form. Affiliate Members Total Anciens Membres affiliés Total Ex-Miembros Afiliados	09-12	82.665,40	0,00	82.665,40
BUDGETARY CONTRIBUTIONS DUE CONTRIBUTIONS BUDGÉTAIRES DUES CONTRIBUCIONES PRESUP. ADEUDADAS		15.297.136,65	5.065.873,21	20.363.009,86

EXTRA-BUDGETARY CONTRIBUTIONS CONTRIBUTIONS EXTRA-BUDGÉTAIRES CONTRIBUCIONES EXTRA-PRESUPUESTARIAS [CE/DEC/19(XXXVIII)]					
	ARREAR CONTRIBUTIONS ARRIÉRÉS DE CONTRIBUTIONS CONTRIBUCIONES ATRASADAS		CONTRIBUTIONS DUE CONTRIBUTIONS DUES CONTRIBUCIONES ADEUDADAS		TOTAL EUR
	YEARS / ANNÉES AÑOS	EUR	2013 EUR	EUR	
	Total Full Members Total Membres effectifs Total Miembros Efectivos	98,02-04	215.046,06	50.680,00	
Total Associate Members Total Membres associés Total Miembros Asociados	02	10.876,83	0,00	10.876,83	
Total Affiliate Members Total Membres affiliés Total Miembros Afiliados	01-09	294.806,90	240.390,63	535.197,53	
Total Former Full Members Total Anciens Membres effectifs Total Ex-Miembros Efectivos	99	1.389,15	0,00	1.389,15	
Total Form Associate Members Total Anciens Membres associés Total Ex-Miembros Asociados	-	0,00	0,00	0,00	
Total Form. Affiliate Members Total anciens Membres affiliés Total Ex-Miembros Afiliados	05-07	66.534,60	0,00	66.534,60	
EXTRA-BUDGETARY CONTRIBUTIONS DUE					
CONTRIB.EXTRA-BUDGÉTAIRES DUES		588.653,54	291.070,63	879.724,17	
CONTRIB.EXTRA-PRESUP.ADEUDADAS					
TOTAL CONTRIBUTIONS DUE					
TOTAL CONTRIBUTIONS DUES		15.885.790,19	5.356.943,84	21.242.734,03	
TOTAL CONTRIBUCIONES ADEUDADAS					

FINANCIAL YEAR STARTS / EXERCICE FINANCIER COMMENCE / EJERCICIO FINANCIERO COMIENZA:

(1)	MARCH	MARS	MARZO
(2)	APRIL	AVRIL	ABRIL
(3)	MAY	MAI	MAYO
(4)	JUNE	JUIN	JUNIO
(5)	JULY	JUILLET	JULIO

Annex II. Appropriations authorized for 2013 by main programs and sections

(in euros)

MAJOR PARTS AND PROGRAMMES APPROPRIATION LINES	POSTS		APPROPRIATIONS		
			STAFF	NON STAFF	TOTAL
	P	G			
A REGIONAL					
A01 Regional Programme, Africa	2	2	322.000	140.000	462.000
A02 Regional Programme, Americas	2	2	322.000	140.000	462.000
A03 Regional Programme, Asia and the Pacific	2	2	322.000	140.000	462.000
A04 Regional Programme, Europe	2	2	322.000	75.000	397.000
A05 Regional Programme, Middle East	1	2	212.000	75.000	287.000
TOTAL REGIONAL PROGRAMMES	9	10	1.500.000	570.000	2.070.000
B OPERATIONAL					
B01 Sustainable Development of Tourism	3	1	382.000	85.000	467.000
B02 Technical Cooperation and Services	2	4	424.000	85.000	509.000
B03 Statistics and Tourism Satellite Account	2	3	373.000	140.000	513.000
B04 Affiliate Members	0	2	102.000	20.000	122.000
B05 Communications	2	2	322.000	75.000	397.000
B06 Tourism Trends and Marketing Strategies	2	2	322.000	140.000	462.000
B07 Risk and Crisis Management	1	0	111.000	40.000	151.000
B08 Institutional and Corporate Relations	1	0	111.000	260.000	371.000
B09 Destination Management	1	1	160.000	45.000	205.000
B10 Information Resources and Archives	1	3	262.000	35.000	297.000
B11 Ethics and Social Dimension of Tourism	1	1	160.000	40.000	200.000
B12 Special Field Program	0	0	0	40.000	40.000
B13 Knowledge Network	0	0	0	20.000	20.000
B14 Themis	0	1	51.000	150.000	201.000
TOTAL OPERATIONAL PROGRAMME	16	20	2.780.000	1.175.000	3.955.000
C SUPPORT - DIRECT TO MEMBERS					
C01 Languages, Meetings and Documents	6	2	766.000	189.000	955.000
C02 Management	7	7	1.755.000	240.000	1.995.000
C03 Programme and Coordination	2	0	220.000	19.000	239.000
C04 Publications and e-Library	0	1	51.000	20.000	71.000
C05 Fairs	1	1	160.000	115.000	275.000
TOTAL SUPPORT-DIRECT TO MEMBERS PROGRAMME	16	11	2.952.000	583.000	3.535.000
D SUPPORT - INDIRECT TO MEMBERS					
D01 Budget and Finance	3	3	484.000	131.000	615.000
D02 Human Resources	2	2	322.000	132.000	454.000
D03 Information and Communication Technology	2	3	373.000	410.000	783.000
D04 Premises and Internal Services	0	9	457.000	598.000	1.055.000
D05 Provisions	0	0	0	300.000	300.000
TOTAL SUPPORT-INDIRECT TO MEMBERS PROGRAMME	7	17	1.636.000	1.571.000	3.207.000
TOTAL	48	58	8.868.000	3.899.000	12.767.000
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Annex III. Plan of expenditure for 2013

(in euros)

MAJOR PROGRAMMES AND SECTIONS APPROPRIATION LINES	2013	
	APPROPRIATIONS	ALLOTMENTS
<u>TOTAL STAFF COSTS</u>	8.868.000	8.850.000
<u>NON-STAFF COSTS</u>		
A REGIONAL		
A01 Regional Programme, Africa	140.000	100.000
A02 Regional Programme, Americas	140.000	100.000
A03 Regional Programme, Asia and the Pacific	140.000	100.000
A04 Regional Programme, Europe	75.000	60.000
A05 Regional Programme, Middle East	75.000	60.000
TOTAL REGIONAL PROGRAMMES	570.000	420.000
B OPERATIONAL		
B01 Sustainable Development of Tourism	85.000	88.000
B02 Technical Cooperation and Services	85.000	60.000
B03 Statistics and Tourism Satellite Account	140.000	100.000
B04 Affiliate Members	20.000	15.000
B05 Communications	75.000	79.000
B06 Tourism Trends and Marketing Strategies	140.000	100.000
B07 Risk and Crisis Management	40.000	0
B08 Institutional and Corporate Relations	260.000	210.000
B09 Destination Management	45.000	35.000
B10 Information Resources and Archives	35.000	0
B11 Ethics and Social Dimension of Tourism	40.000	35.000
B12 Special Field Program	40.000	35.000
B13 Knowledge Network	20.000	15.000
B14 Themis	150.000	100.000
TOTAL OPERATIONAL PROGRAMME	1.175.000	872.000
C SUPPORT - DIRECT TO MEMBERS		
C01 Languages, Meetings and Documents	189.000	190.000
C02 Management	240.000	173.000
C03 Programme and Coordination	19.000	10.000
C04 Publications and e-Library	20.000	0
C05 Fairs	115.000	85.000
TOTAL SUPPORT-DIRECT TO MEMBERS PROGRAMME	583.000	458.000
D SUPPORT - INDIRECT TO MEMBERS		
D01 Budget and Finance	131.000	162.000
D02 Human Resources	132.000	104.000
D03 Information and Communication Technology	410.000	347.000
D04 Premises and Internal Services	598.000	594.000
D05 Provisions	300.000	285.000
TOTAL SUPPORT-INDIRECT TO MEMBERS PROGRAMME	1.571.000	1.492.000
<u>TOTAL NON-STAFF COSTS (A + B + C + D)</u>	3.899.000	3.242.000
TOTAL	12.767.000	12.092.000

Annex IV. Statement of Voluntary Contributions received as of 31st March 2013

<u>Project</u>	<u>Donor</u>	<u>Total committed contribution</u>	<u>Income received in 2013</u>	
			<u>\$</u>	<u>€</u>
Tourism Development Master Plan for the State of Punjab, India.	Government of the State of Punjab, India	\$1.688.360,00	110.088,00	
Review and Implementation of the New Hotel Classification System	Government of Egypt	\$2.665.036,00	112.200,00	
National Statistical Capacity Building Programme (NSCBP) - TSA	Regional Tourism Organization of Southern Africa (RETOSA)	\$150.000,00	5.000,00	
National Tourism Development Planning / Ghana	UNDP Ghana	\$158.895,00	31.779,00	
Support the development and economic diversification of the Kingdom of Saudi Arabia	Government of Saudi Arabia	\$78.500,00	78.500,00	
Acceso a los mercados de nuevas tecnologías para iniciativas de turismo rural comunitario en Costa Rica	Fundación Europamundo	€33.833,40		16.916,70
Total income received in 2013 (by currency) as of March 31			337.567,00	16.916,70