



## Executive Council

Ninety-fourth session  
Campeche, Mexico, 23-25 October 2012  
Provisional agenda item 4

CE/94/4  
Madrid, 17 October 2012  
Original: English

### Report of the Programme and Budget Committee

#### I. Introduction

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1. The Programme and Budget Committee (PBC) held its first meeting at the Organization's Headquarters on 10 October 2012. The Secretary-General informed the meeting that since the Commission for the Middle East had not met to select its representative to the PBC, it was not possible to elect the Chairman for the Committee. Under this exceptional situation, PBC Members approved the temporary arrangement proposed by the Secretariat of having the two former Chairs of the Programme Committee and the Committee on Budget and Finance, namely, Malaysia and Argentina respectively, to co-chair the meeting. A list of participants is available in Annex III.
2. In his communication, the Secretary-General raised four challenges faced by the tourism industry:
  - (a) **Visa and entry facilitation:** Easing border formalities to promote international tourism
  - (b) **Taxes:** Addressing tourism-related tax mechanisms of some countries that lead to market distortions
  - (c) **Connectivity:** Improving air service connectivity at regional and sub-regional levels, particularly in Africa and South America
  - (d) **Protection of tourism consumers and operators:** Protecting tourists as well as tourism operators in case of force majeure, bankruptcy, etc.

#### II. General programme of work

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##### A. Implementation of the programme in 2012-2013 (document CE/94/3(I)(c))

3. After the presentation of the activities conducted during the period from May to August 2012, the PBC deliberated on the issue of UNWTO publications.



## 1. Dissemination and translation of UNWTO publications

4. The meeting focused on two issues: (a) the promotion and dissemination of UNWTO publications and (b) their translation.

5. While the quality of UNWTO publications is not in question, the meeting suggested several ways to improve on their access and dissemination to Members as well as non-Members:

- (a) Producing guidelines for Member States on how to promote UNWTO publications at the national level
- (b) Define a marketing plan for publications (price, audience, format), taking into account the need to reduce the price of publications and increase access of information to citizens from Member States
- (c) Consider having two versions of selected publications, which consist of the current unabridged version as well as an abridged version for mass dissemination
- (d) Consider a two-tier pricing system for printed copies of the publications as practised in the case of professional journals
- (e) Improve on the publicity and marketing channels for the publications

6. The issue of **translation** relates with the dissemination of UNWTO publications to Member States. While recognizing the long and expensive process involved in producing translated versions of the publications, the Secretariat is urged to translate as many publications as possible in order to serve its Members adequately. PBC Members suggested that Member States could voluntarily contribute their efforts to assist in the translations. In addition, having abridged versions of the publications with lesser number of pages will reduce the effort, expense and time needed to produce the translated edition.

7. In view of the importance of the issue, PBC Members requested the UNWTO Secretariat to include a specific item on publications in the agenda of the second meeting of the Committee. Meanwhile, PBC Members will send some additional suggestions to the Secretariat to be included in the document corresponding to this agenda item.

## 2. Tourism challenges

8. The Meeting discussed the four challenges raised by the Secretary-General in his introductory remarks. Many views were raised by the PBC Members on these issues, but a consensus was reached regarding the possible role of UNWTO:

- (a) While these issues are linked to the sovereignty of each State, empirical studies on the impact of the actions taken by different countries in relation with visas, taxes and connectivity could have important policy implications. These studies could also support National Tourism Administrations in their dialogue with other government bodies, particularly those connected with internal security, budget and air transportation. A good example is the study conducted on visas in the framework of the T.20.
- (b) A collection of cases and exchange of best practices related to these issues would also be welcomed by Members.

- (c) Stakeholders, such as IATA, OECD, ICAO, etc., should be involved in the discussion of these issues, in order to contribute with more information.

## **B. Survey on the general programme of work for the period 2014-2015 (document CE/94/3(I)(d))**

9. The survey launched last September was presented to the PBC for its information. Members expressed the following comments:

- (a) The survey shows a notable improvement in comparison to the previous editions.
- (b) PBC requested wider participation from its Members in the preparation of the next edition of the survey.
- (c) The survey placed importance on the means of delivery of the programmes in addition to the areas of work.
- (d) The elaboration of the programme of work and budget for the next biennium should be framed in terms of a mid-term strategic plan in order to link one biennium with the other.

## **C. UNWTO Technical Committees**

10. PBC Members had a fruitful debate on the subject and made it a requirement for all technical committees to report to the PBC. The Meeting agreed on the following:

- (a) Maintain the STSA Committee.
- (b) Responding to the strategic objectives of the Organization, revitalize the two other technical committees on competitiveness and sustainability by defining a more concrete plan of action with a clear time frame on the deliverables. The Working Group on the Protection of Tourists/Consumers and Travel Organizers may provide some leads on the modus operandi.
- (c) Define the topics that are connected with competitiveness and sustainability ahead of time and open up the participation to include Members as well as experts who would like to contribute to the discussions.
- (d) Present to the second PBC meeting a revised proposal regarding the objectives (roadmap), composition and modus operandi of these two committees, and a draft agenda of their respective first meeting.

## **III. Financial issues**

### **A. Financial situation of the Organization (document CE/94/3(III)(a))**

11. The Committee examined the document on the current financial information tabled at the meeting (see Annex II to this report) and considered the clarifications provided by the Secretariat, including the risk of having a small funding gap at the end of 2012. This is due to lower than budgeted income implementation, on the one hand, and an implementation within budget but higher than the internally allotted amount for operational purposes due to increased budget pressures in the programme, on the other.

12. The Committee also noted the provisions stated in Financial Regulation 10.2.b on the use of the working capital fund for closing that funding gap. It saw the need for its application should the situation at year-end require mobilization of the working capital fund. The Committee further reviewed the proposed amendments to the detailed financial rules. After due consideration, the Committee decided to recommend favourably to the Executive Council the actions proposed in paragraph 11 points (a) through (d) of document CE/94/3(III)(a).

**B. Application of Article 34 of the Statutes and paragraph 13 of the Financing Rules (CE/94/3(III)(b))**

13. The Committee considered the document and the clarifications provided by the Secretariat, included the updates that Chad is no longer under a situation of suspension of membership privileges and that Nicaragua has met in full the conditions set in its payment plan. The Committee therefore decided to recommend favourably to the Executive Council the actions proposed in paragraph 9 points (a) through (f) of document CE/94/3(III)(b).

**IV. Actions to be taken by the Executive Council**

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14. The Executive Council is requested:

To endorse the conclusions and recommendations expressed by the Programme and Budget Committee.

## Annex I. Statement of contributions due to the general fund at 30 September 2012

## ÉTAT DES CONTRIBUTIONS DUES AU FONDS GÉNÉRAL AU 30 SEPTEMBER 2012

## ESTADO DE CONTRIBUCIONES ADEUDADAS AL FONDO GENERAL AL 30 DE SEPTIEMBRE DE 2012

## BUDGETARY CONTRIBUTIONS / CONTRIBUTIONS BUDGÉTAIRES / CONTRIBUCIONES PRESUPUESTARIAS

FULL MEMBERS MEMBRES EFFECTIFS MIEMBROS EFECTIVOS	ARREAR CONTRIBUTIONS ARRIÉRÉS DE CONTRIBUTIONS CONTRIBUCIONES ATRASADAS		CONTRIBUTIONS DUE CONTRIBUTIONS DUES CONTRIBUCIONES ADEUDADAS	TOTAL
	YEARS/ANNÉES		2012	EUR
	AÑOS	EUR	EUR	
AFGHANISTAN-AFGANISTAN	81-87,89-08,10	653,095.77	24,843.00	677,938.77
ALBANIA-ALBANIE	-	0.00	0.00	0.00
ALGERIA-ALGÉRIE-ARGELIA	-	0.00	0.00	0.00
ANDORRA - ANDORRE	-	0.00	0.00	0.00
ANGOLA	07-08	26,767.30	0.00	26,767.30
ARGENTINA-ARGENTINE	-	0.00	0.00	0.00
ARMENIA-ARMÉNIE	-	0.00	0.00	0.00
AUSTRALIA - AUSTRALIE	-	0.00	124,299.50	124,299.50
AUSTRIA-AUTRICHE	-	0.00	0.00	0.00
AZERBAIJAN-AZERBAÏYAN-AZERBAÏJAN	08	24,476.00	0.00	24,476.00
BAHAMAS	-	0.00	0.00	0.00
BANGLADESH (5)	-	0.00	24,843.00	24,843.00
BAHRAIN-BAHREIN-BAHREIN	77-84,02,10-11	396,022.25	0.00	396,022.25
BELARUS-BÉLARUS-BELARÚS	-	0.00	0.00	0.00
BENIN - BÉNIN	-	0.00	24,843.00	24,843.00
BHUTAN-BHOUTAN-BHUTÁN	-	0.00	0.00	0.00
BOLIVIA-BOLIVIE	80-87, 89-98	450,323.99	0.00	450,323.99
BOSNIA AND HERZEGOVINA BOSNIE-HERZÉGOVINE BOSNIA Y HERZEGOVINA	-	0.00	0.00	0.00
BOTSWANA (2)	-	0.00	0.00	0.00
BRAZIL-BRÉSIL-BRASIL	-	0.00	0.00	0.00
BRUNEI DARUSSALAM / BRUNÉI DARUSSALAM	-	0.00	0.00	0.00
BULGARIA-BULGARIE	-	0.00	0.00	0.00
BURKINA FASO	02-04,11	77,281.46	24,843.00	102,124.46
BURUNDI	77-07,11	704,996.61	3,887.22	708,883.83
CAMBODIA-CAMBODGE- CAMBOYA	77-92	345,288.24	0.00	345,288.24
CAMEROON CAMEROUN CAMERUN	09-10	25,207.26	0.00	25,207.26

CANADA - CANADA	-	0.00	99,371.33	99,371.33
CAPE VERDE - CAP-VERT - CABO VERDE	02-11	185,588.00	19,874.00	205,462.00
CENTRAL AFRICAN REPUBLIC RÉPUBLIQUE CENTRAFRICAINE REPUBLICA CENTROAFRICANA	06-11	127,605.00	24,843.00	152,448.00
CHAD-TCHAD	-	0.00	24,836.56	24,836.56
CHILE-CHILI	-	0.00	0.00	0.00
CHINA-CHINE	-	0.00	0.00	0.00
COLOMBIA-COLOMBIE (3)	-	0.00	0.00	0.00
CONGO	92-08	352,178.67	24,843.00	377,021.67
COSTA RICA	-	0.00	0.00	0.00
CÔTE D'IVOIRE	04-07,11	109,302.34	24,843.00	134,145.34
CROATIA-CROATIE-CROACIA	-	0.00	0.00	0.00
CUBA	-	0.00	0.00	0.00
CYPRUS-CHYPRE-CHIPRE	-	0.00	0.00	0.00
CZECH REPUBLIC RÉPUBLIQUE TCHÈQUE REPUBLICA CHECA	-	0.00	0.00	0.00
DEM. PEOPLE'S REP. OF KOREA RÉP. POP. DÉM. DE CORÉE REP. POP. DEM. DE COREA	11	19,484.86	24,843.00	44,327.86
DEM. REPUBLIC OF THE CONGO RÉPUBLIQUE DÉM. DU CONGO REPUBLICA DEM. DEL CONGO	91-96,98-00,02-06 08-11	362,250.26	24,843.00	387,093.26
DJIBOUTI	03-11	190,141.00	22,359.00	212,500.00
DOMINICAN REP.-RÉP. DOMINICAINE REPUBLICA DOMINICANA	-	0.00	0.00	0.00
ECUADOR-ÉQUATEUR	-	0.00	655.20	655.20
EGYPT-ÉGYPTE-EGIPTO (5)	-	0.00	0.00	0.00
EL SALVADOR	95-96	39,692.76	0.00	39,692.76
ERITREA, ÉRYTHRÉE	-	0.00	0.00	0.00
ETHIOPIA-ÉTHIOPIE-ETIOPIA	-	0.00	0.00	0.00
FIJI-FIDJI	-	0.00	0.00	0.00
FRANCE-FRANCIA	-	0.00	317,988.00	317,988.00
GABON (4)	-	0.00	49,193.80	49,193.80
GAMBIA-GAMBIE (5)	92-05,08-10	329,008.15	24,843.00	353,851.15
GEORGIA-GÉORGIE	-	0.00	29,811.00	29,811.00
GERMANY-ALLEMAGNE-ALEMANIA	-	0.00	0.00	0.00
GHANA	-	0.00	0.00	0.00
GREECE-GRÈCE-GRECIA	-	0.00	0.00	0.00
GUATEMALA	-	0.00	0.00	0.00
GUINEA-GUINÉE	95-96,98-00,07	180,558.75	24,843.00	205,401.75
GUINEA-BISSAU-GUINÉE-BISSAU	92-96,99-11	373,793.55	24,843.00	398,636.55
EQUATORIAL GUINEA GUINÉE ÉQUATORIALE GUINEA ECUATORIAL	10-11	42,941.00	23,444.00	66,385.00
HAITI - HAÏTI	-	0.00	0.00	0.00

HONDURAS	-	0.00	0.00	0.00
HUNGARY-HONGRIE-HUNGRIA	-	0.00	0.00	0.00
INDIA-INDE	-	0.00	0.00	0.00
INDONESIA-INDONÉSIE (2)	-	0.00	0.00	0.00
IRAN, ISLAMIC REP. OF (1) IRAN,RÉPUBLIQUE ISLAMIQUE D' IRAN, REPUBLICA ISLAMICA DE	-	0.00	59,623.00	59,623.00
IRAQ	85-87, 91-06	1,856,798.34	29,811.00	1,886,609.34
ISRAEL-ISRAËL	-	0.00	0.00	0.00
ITALY-ITALIE-ITALIA	-	0.00	0.00	0.00
JAMAICA-JAMAÏQUE	-	0.00	0.00	0.00
JAPAN-JAPON (2)	-	0.00	0.00	0.00
JORDAN-JORDANIE-JORDANIA	-	0.00	0.00	0.00
KAZAKHSTAN-KAZAJSTAN	-	0.00	0.00	0.00
KENYA	-	0.00	0.00	0.00
KYRGYZSTAN-KIRGHIZISTAN KIRGUISTAN	95-10	369,619.89	24,843.00	394,462.89
KUWAIT-KOWEÏT	10	149,057.00	0.00	149,057.00
LAO PEOPLE'S DEM.REP. RÉPUBLIQUE POP. DÉM. LAO REP.DEM.POP. LAO	88-95,04	209,789.35	24,843.00	234,632.35
LATVIA-LETTONIE-LETONIA	-	0.00	0.00	0.00
LEBANON-LIBAN-LIBANO	-	0.00	78,505.00	78,505.00
LESOTHO (2)	-	0.00	15,197.97	15,197.97
LIBYA - LIBYE - LIBIA	-	0.00	59,623.00	59,623.00
LITHUANIA-LITUANIE-LITUANIA	-	0.00	59,623.00	59,623.00
MACEDONIA, FORMER YUGOSLAVE REP. MACÉDOINE, EX-RÉP. YUGOSLAVE DE MACEDONIA, EX REP. YUGOSLAVA DE	10-11	59,405.00	29,811.00	89,216.00
MADAGASCAR	10-11	25,477.79	24,843.00	50,320.79
MALAYSIA-MALAISIE-MALASIA	-	0.00	0.00	0.00
MALAWI (4)	00,02,04-11	224,385.24	24,843.00	249,228.24
MALDIVES-MALDIVAS	-	0.00	0.00	0.00
MALI	-	0.00	24,843.00	24,843.00
MALTA-MALTE	-	0.00	0.00	0.00
MAURITANIA-MAURITANIE	77-05	652,655.89	24,843.00	677,498.89
MAURITIUS-MAURICE-MAURICIO(5)	-	0.00	0.00	0.00
MEXICO-MEXIQUE	-	0.00	0.00	0.00
MONACO-MÓNACO	-	0.00	0.00	0.00
MONGOLIA-MONGOLIE	-	0.00	0.00	0.00
MONTENEGRO / MONTÉNÉGRE	-	0.00	0.00	0.00
MOROCCO-MAROC-MARRUECOS	-	0.00	91,125.00	91,125.00
MOZAMBIQUE	-	0.00	0.00	0.00
MYANMAR	1996-1999	72,891.21	14,491.75	87,382.96
NAMIBIA-NAMIBIE	08	44,358.00	0.00	44,358.00
NEPAL - NÉPAL	-	0.00	0.00	0.00
NETHERLANDS - PAYS-BAS -	-	0.00	0.00	0.00

PAISES BAJOS				
NICARAGUA	95,97-02,08	153,927.04	0.00	153,927.04
NIGER	82-87, 90-07,10,11	589,878.14	24,843.00	614,721.14
NIGERIA - NIGERIA	-	0.00	29,811.00	29,811.00
NORWAY - NORVÈGE - NORUEGA	-	0.00	0.00	0.00
OMAN - OMÁN	-	0.00	0.00	0.00
PAKISTAN (5)	08,10	31,561.24	29,811.00	61,372.24
PANAMA	-	0.00	0.00	0.00
PAPUA NEW GUINEA				
PAPOUASIE-NOUVELLE-GUINÉE	08-11	93,605.00	24,843.00	118,448.00
PAPUA NUEVA GUINEA				
PARAGUAY	-	0.00	0.00	0.00
PÉRU-PEROU	-	0.00	0.00	0.00
PHILIPPINES-FILIPINAS	-	0.00	0.00	0.00
POLAND-POLOGNE-POLONIA	-	0.00	0.00	0.00
PORTUGAL	-	0.00	0.00	0.00
QUATAR - QATAR	-	0.00	0.00	0.00
REPUBLIC OF KOREA				
RÉPUBLIQUE DE CORÉE	-	0.00	0.00	0.00
REPUBLICA DE COREA				
REPUBLIC OF MOLDOVA				
RÉPUBLIQUE DE MOLDOVA	-	0.00	0.00	0.00
REPUBLICA DE MOLDOVA				
ROMANIA-ROUMANIE-RUMANIA	-	0.00	0.00	0.00
RUSSIAN FEDERATION				
FEDERATION DE RUSSIE	-	0.00	0.00	0.00
FEDERACION DE RUSIA				
RWANDA	11	2,523.04	24,843.00	27,366.04
SAN MARINO - SAINT-MARIN	-	0.00	0.00	0.00
SAO TOME-AND-PRINCIPE				
SAO TOMÉ-ET-PRINCIPE	86-11	540,417.65	19,874.00	560,291.65
SANTO TOME Y PRINCIPE				
SAUDI ARABIA-ARABIE SAOUDITE	-	0.00	0.00	0.00
ARABIA SAUDITA				
SÉNÉGAL-SENEGAL	-	0.00	24,843.00	24,843.00
SERBIA / SERBIE	-	0.00	0.00	0.00
SEYCHELLES	-	0.00	0.00	0.00
SIERRA LEONE - SIERRA LEONA	79-00,03-11	677,661.39	24,843.00	702,504.39
SLOVAKIA - SLOVAQUIE -ESLOVAQUIA	-	0.00	0.00	0.00
SLOVENIA-SLOVÉNIE-ESLOVENIA	-	0.00	0.00	0.00
SOUTH AFRICA - AFRIQUE DU SUD-				
SUDAFRICA (2)	-	0.00	0.00	0.00
SPAIN-ESPAGNE-ESPAÑA	-	0.00	0.00	0.00
SRI LANKA	-	0.00	0.00	0.00
SUDAN-SOUDAN	84-86,89-03,06-08	457,439.92	24,843.00	482,282.92
SWAZILAND - SWAZILANDIA	-	0.00	0.00	0.00
SWITZERLAND-SUISSE-SUIZA	-	0.00	0.00	0.00



SYRIAN ARAB REPUBLIC RÉPUBLIQUE ARABE SYRIENNE REPUBLICA ARABE SIRIA	-	0.00	59,623.00	59,623.00
TAJIKISTAN / TAYIKISTÁN /TADJIKISTAN	-	0.00	0.00	0.00
THAILAND-THAÏLANDE-TAILANDIA	-	0.00	0.00	0.00
TIMOR-LESTE	11	872.95	149.73	1,022.68
TOGO	02-06	88,446.93	0.00	88,446.93
TUNISIA-TUNISIE-TUNEZ	-	0.00	0.00	0.00
TURKEY-TURQUIE-TURQUIA (1)	-	0.00	0.00	0.00
TURKMENISTAN - TUKMÉNISTAN	95-98,00-11	474,255.40	29,811.00	504,066.40
UCRANIA - UKRAINE	-	0.00	0.00	0.00
UGANDA-OUGANDA (5)	95-00,02-04,10-11	221,384.76	24,843.00	246,227.76
UNITED REP. OF TANZANIA (5) RÉPUBLIQUE-UNIE DE TANZANIE REPUBLICA UNIDA DE TANZANIA	10	21,710.84	29,811.00	51,521.84
URUGUAY	02-03,11	145,577.22	49,686.00	195,263.22
UZBEKISTAN-OUZBÉKISTAN	-	0.00	24,843.00	24,843.00
VANUATU	-	0.00	19,874.00	19,874.00
VENEZUELA	-	0.00	6,315.32	6,315.32
VIET NAM	-	0.00	0.00	0.00
YEMEN - YÉMEN	79-89,95	245,724.77	0.00	245,724.77
ZAMBIA-ZAMBIE	10-11	24,916.02	24,843.00	49,759.02
ZIMBABWE	-	0.00	0.00	0.00
<b>Total Full Members</b> <b>Total Membres Effectifs</b> <b>Total Miembros Efectivos</b>		<b>12,450,343.24</b>	<b>2,099,057.38</b>	<b>14,549,400.62</b>

ASSOCIATE MEMBERS MEMBRES ASSOCIÉS MIEMBROS ASOCIADOS	ARREAR CONTRIBUTIONS ARRIÉRÉS DE CONTRIBUTIONS CONTRIBUCIONES ATRASADAS		CONTRIBUTIONS DUE CONTRIBUTIONS DUES CONTRIBUCIONES ADEUDADAS	TOTAL
	YEARS / ANNÉES		2012	EUR
	AÑOS	EUR	EUR	
ARUBA	11	22,359.00	22,359.00	44,718.00
MACAO	-	0.00	0.00	0.00
MADEIRA, MADERE	-	0.00	22,359.00	22,359.00
FLEMISH COMM. OF BELGIUM COMM. FLAMANDE DE BELGIQUE COMUNIDAD FLAMENCA BELGA	-	0.00	0.00	0.00
HONG KONG, CHINA	-	0.00	0.00	0.00
PUERTO RICO, PORTO RICO	10-11	44,718.00	22,359.00	67,077.00
<b>Total Associate Members</b> <b>Total Membres associés</b> <b>Total Miembros Asociados</b>		<b>67,077.00</b>	<b>67,077.00</b>	<b>134,154.00</b>

AFFILIATE MEMBERS MEMBRES AFFILIÉS MIEMBROS AFILIADOS	ARREAR CONTRIBUTIONS ARRIÉRÉS DE CONTRIBUTIONS CONTRIBUCIONES ATRASADAS		CONTRIBUTIONS DUE CONTRIBUTIONS DUES CONTRIBUCIONES ADEUDADAS	TOTAL
	YEARS / ANNÉES		2012	
	AÑOS	EUR	EUR	EUR
Total AffiliateMembers Total Membresaffiliés Total Miembros Afiliados	96-10	304,591.62	258,331.51	562,923.13

FORMER MEMBERS ANCIENS MEMBRES EX-MIEMBROS	ARREAR CONTRIBUTIONS ARRIÉRÉS DE CONTRIBUTIONS CONTRIBUCIONES ATRASADAS		CONTRIBUTIONS DUE CONTRIBUTIONS DUES CONTRIBUCIONES ADEUDADAS	TOTAL
	YEARS / ANNÉES		2012	
	AÑOS	EUR	EUR	EUR
Total Former Full Members Total AnciensMembreseffectifs Total Ex-Miembros Efectivos	77-99	1,685,586.36	0.00	1,685,586.36
Total FormAssociateMembers Total AnciensMembresassociés Total Ex-Miembros Asociados	86	1,947.90	0.00	1,947.90
Total Form.AffiliateMembers Total AnciensMembresaffiliés Total Ex-Miembros Afiliados	06-10	63,182.50	0.00	63,182.50

BUDGETARY CONTRIBUTIONS DUE CONTRIBUTIONS BUDGÉTAIRES DUES CONTRIBUCIONES PRESUP. ADEUDADAS	14,572,728.62	2,424,465.89	16,997,194.51
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## Annex II. Financial situation as of 30 September 2012

(in Euros)

	Income and approved Appropriations	Plan of Income and Expense 30/9/2012	Actual as of at 30/09/2012
<b>BUDGETARY INCOME</b> .....	<b>12,433,000.00</b>	<b>12,148,000.00</b>	<b>11,341,133.04</b>
- Contributions of Members .....	11,888,000.00	10,113,000.00	9,399,759.55
- Budgetary allocation from sundry income .....	295,000.00	465,000.00	465,000.00
- Budgetary allocation from publications account .....	250,000.00	420,000.00	420,000.00
- Arrear contributions.....	---	1,150,000.00	1,056,373.49
<b>EXPENDITURE</b> .....	<b>(12,433,000.00)</b>	<b>(12,148,000.00)</b>	<b>(11,943,459.76)</b>
Differences .....	0.00	0.00	(602,326.72)

**Annex III. List of participants****LISTE DES PARTICIPANTS / LISTA DE PARTICIPANTES****I. MEMBERS OF THE COMMITTEE/MEMBRES DU COMITÉ/MIEMBROS DEL COMITÉ****ARGENTINA/ARGENTINE/ARGENTINA**

Sra. Patricia VISMARA  
Subsecretaria de Promoción Turística Nacional  
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